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DECLARATION OF GAEL TARLETON - 1

# SUPERIOR COURT FOR THE STATE OF WASHINGTON IN AND FOR THE COUNTY OF KING

ARTHUR LANE, JOHN ALLERTON AND KENNETH GOROHOFF, individually and on behalf of the class of all persons similarly situated,

Plaintiffs.

VS.

PORT OF SEATTLE; KING COUNTY; BNSF RAILWAY COMPANY; GNP RLY, INC.; and CITY OF REDMOND,

Defendants.

Case No. 10-2-25591-5

DECLARATION OF GAEL TARLETON

**NOTED FOR:** 

Friday, November 18, 2011 at 9:00 a.m.

I, Gael Tarleton, declare as follows:

1. I am a Commissioner with the Port of Seattle ("Port"), a defendant in the above captioned matter. I am over age 18 and competent to be a witness. I am making this declaration based on facts within my own personal knowledge.

#### PERSONAL BACKGROUND

2. I am one of five Commissioners for the Port. I was elected as a Commissioner in 2007 and have served continuously since then. I was Commission Vice-President for two years, and have chaired several Commission committees.

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- 3. In 1981, I earned a B.S. from Georgetown University's School of Foreign Service in Washington, D.C. In 1983, I obtained a Master's degree in Government and National Security Studies, also from Georgetown University in Washington D.C. (while working full-time at the Defense Intelligence Agency).
- 4. From 1981 to 1990, I worked as a defense analyst for the Defense Intelligence Agency, which is part of the United States Defense Department in Washington D.C. Between 1990 and 2002, I was a Vice President for International Programs at Science Applications International Corporation ("SAIC"). SAIC is a Fortune 300 company providing scientific, engineering, systems integration, and technical services and products to the United States military, the Department of Defense, the intelligence community, the Department of Homeland Security, and other United States federal and state civilian agencies. From 2002 to 2003, I worked as the director of Eurasian policy studies at The National Bureau of Asian Research, a policy think tank in Seattle, WA. From 2004 to the present, I have worked at the University of Washington. At present, I am a part-time research advisor for the Institute for National Security Education and Research ("INSER") at the University of Washington. INSER is a forum for independent research in the areas of public safety and national security issues.
- 5. I also serve on the Tri-County Regional Executive Policy Committee, supporting emergency response and recovery governance and communications plans in the Puget Sound area. I have been a keynote speaker for port and maritime security conferences sponsored by the Department of Homeland Security in Seattle and Washington, D.C. I also am a volunteer Board member for the Southwest King County Economic Development Initiative; the Lower Duwamish Transportation Management Association; and the Foundation for Russian-American Economic Cooperation.
- 6. As a Commissioner from 2007 to the present, I was involved in the Port's efforts to acquire the Eastside Rail Corridor (also referred to as the "ERC," "Corridor," or the

"Woodinville Subdivision"). As explained below, I personally participated in eleven Commission meetings in which acquisition of the ERC was discussed. Throughout the process, I consulted with and was advised by the Port's Chief Executive Officer, Tay Yoshitani, about the negotiations between the Port, King County, and the seller, Burlington Northern Santa Fe ("BNSF"). I have direct knowledge about the reasons for the Port's acquisition of the ERC.

# **RESOLUTION 3639**

- 7. Resolution 3639, which authorized and ratified acquisition of that portion of the ERC located in Snohomish County ("the Resolution"), was passed by the Port of Seattle on August 3, 2010. A true and correct copy of the Port's Resolution is attached as Exhibit 1 to my declaration. I voted in favor of the Resolution.
- 8. I understand that plaintiffs allege that the Resolution was passed without any consideration of the factual or legal issues involved, and that the Port Commission had no basis for its conclusion that the northern portion of the Corridor was reasonably necessary to link rail services, equipment and facilities within the Port to an interstate railroad system. I disagree with those assertions.
- 9. It cannot be reasonably disputed (and is demonstrated on maps of the ERC) that the part of the ERC in King County is connected to the interstate railroad system by the northern part of the ERC located in Snohomish County. The Snohomish County part of the ERC is, in fact, required to connect the line within the Port's district to the interstate rail system. When I voted for Resolution 3639, I knew of the route and other characteristics of the ERC, and was well aware of the need to acquire the portion of the ERC within Snohomish County to connect the portions in King County to the interstate rail system.

THE COMMISSION'S DELIBERATIONS ABOUT THE ERC

10. Between 2007 when I was elected to the Port Commission, and the end of 2009, the Port actively discussed and deliberated in public meetings the acquisition of the ERC. As a Commissioner, I engage in daily discussions with constituents, Port staff, other Commissioners, and other elected representatives (such as representatives from King County) regarding a wide variety of issues. Not infrequently, those discussions have involved the Port's acquisition of the ERC, including its physical layout, existing use for freight operations, and potential future uses.

- 11. The Port's acquisition of the ERC was raised in no less than fourteen separate public Port Commission meetings in addition to the August 3, 2010 meeting at which Resolution 3639 was adopted. I participated in eleven of these meetings including meetings that occurred in 2008 (February 12, April 8, April 22, May 6, May 12, June 10, October 28) and 2009 (February 10, July 7, October 13, December 15). Those meetings included many discussions and/or briefings about the ERC's characteristics; current and potential future uses of the ERC; the continued use of the northern portion of the ERC as an active freight rail line connected to the interstate railroad system; and other subjects that supported my determination that the Port's acquisition of the Corridor in its entirety was reasonably necessary. True and correct copies of the meeting minutes are attached as Exhibits 2 through 15.
- 12. In particular, when I voted in favor of Resolution 3639, I was personally aware that the northern portion of the ERC that is the subject of the plaintiffs' challenge, with the exception of the Redmond Spur, is currently used as an active freight corridor serving several businesses in King County. I understand that those businesses receive freight through the ERC from a variety of locations throughout the United States and Canada. Those businesses would not be able to receive freight by rail from the interstate railroad system but for the ERC, including the portion in Snohomish County.

- 13. Based on my education, employment history, and experience, I consider myself to have particular expertise in national security issues, including issues relating to critical transportation infrastructure and networks. I analyzed such networks as a defense intelligence analyst. That experience has given me the background to make reasoned decisions about the necessity of particular transportation corridors for freight and transportation purposes, and to assess the relative importance of those corridors to a particular region.
- 14. I view the regional and national rail systems as an integrated network for both current and future uses, whether for the movement of freight, passengers, or for national security purposes. There is no question in my mind that the entire ERC, including that portion in Snohomish County, is critical to the region's and nation's transportation infrastructure.
- 15. I understand that plaintiffs have offered a narrow view of the Port's role and have suggested that the Port was authorized to acquire the ERC only if it was to facilitate intermodal movement of cargo to and from the harbor and airport, or the movement of passengers to and from the port or airport. But the Port is vested with the broader responsibility to foster economic development in the region, among other things. This is reflected in the Port's 2009 mission statement, which provides that the Port's mission is to advance trade and commerce, and stimulate industrial growth and economic development. In my opinion, the acquisition of the ERC is consistent with this mission.
- 16. The Port's acquisition of the ERC, including that portion within Snohomish County, will enhance the Port's ability to compete against other ports in the future. The Port must consider its ongoing competitive strength relative to other ports along the West Coast of the United States and Canada, making strategic investments and decisions to maintain or improve that competitive strength. Every decision the Port makes today to improve freight mobility increases the Port's ability to adapt to changes in patterns of global trade and commerce. The Port's acquisition of the ERC is an example of the type of strategic investment

that the Port must make to ensure the Port remains competitive. For instance, the Port's acquisition of the ERC improves the resiliency of the region's transportation system by providing alternative freight routes and enhancing existing capacity. It also improves the Port's ability to accommodate shifts in global trade.

17. The Port's acquisition of the ERC also creates the potential for developing a passenger rail system. If the Corridor were used for such a system, this would take pressure off other transportation corridors, such as I-5 or I-405, for passenger transportation. It would also take pressure off of BNSF's mainline as passenger rail route. Because virtually everything the Port does involves the movement of people and goods, the Port's acquisition of the ERC to improve its ability to accommodate the future movement of people and goods – including that part outside of the County – was a prudent investment for the future.

## RESPONSE TO PSRC STUDY

- 18. I understand that plaintiffs rely heavily on a report prepared about five years ago by an advisory committee of the Puget Sound Regional Council ("PSRC"), stating that the ERC was not a strategic rail corridor. I understand that they assert that I have "completely forgotten the aspect of that study most critical to [my] vote the PSRC's conclusion that the Corridor was not a strategic freight rail corridor that could be used to back up the Mainline." That assertion is inaccurate.
- 19. I have not "forgotten" the PSRC report or its conclusions. To the contrary, I testified that I had reviewed the PSRC study in 2008, and again shortly before my deposition. I was aware of the PSRC advisory committee study at the time I voted in favor of Resolution 3639.
- 20. But I was not bound by the reasoning of an advisory committee of the PSRC.

  My decisions as a Port Commissioner about how to allocate Port resources in light of the Port's authority and responsibilities are more complex and differ from the purpose of the advisory

committee. As a Port Commissioner, I am influenced by the need for long-range planning; the importance of flexibility and resilience in County-wide transportation planning; maintaining the Port's long-term competitiveness; and creating connections to the interstate rail system to encourage and support economic growth. Those factors, among others, influenced my decision that the Port's acquisition of the ERC was appropriate.

# PASSAGE OF THE COMMISSION RESOLUTION

- 21. I understand that plaintiffs have criticized Resolution 3639 on the basis that it was passed after the Port decided to acquire the ERC. At the time the Commission considered the Resolution, it already had engaged in years of discussions and deliberations about the ERC.
- 22. In light of this history, I understood that Resolution 3639 was a procedural step for completing the ERC acquisition transaction. The Resolution's conclusion, that the acquisition of the northern portion was necessary to connect rail facilities within the Port district to the interstate rail system, was one that I had reached much earlier. The fact that I did not have particular information in front of me at the time I voted for adoption of the Resolution is irrelevant, since I had the relevant information in mind as a result of the deliberations that I had been involved in since 2007 relating to the ERC, as well as my own personal knowledge based on my education, background, and experience.

I declare under penalty of perjury under the laws of the State of Washington that the foregoing is true and correct.

DATED this 10 day of October, 2011, in Seattle, Washington.

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**GAEL TARLETON** 

**DECLARATION OF GAEL TARLETON - 7**